EXHIBIT "3"

IN THE UNITED STATES DISTRICT COURT FOR THE EASTERN DISTRICT OF PENNSYLVANIA

JODDA MOORE, and TERRELL AIKEN, individually and on behalf of all similarly situated persons,

No. 2:23-cv-00566

(Judge Scott)

Plaintiffs,

v.

INDEPENDENCE BLUE CROSS, LLC d/b/a INDEPENDENCE BLUE CROSS,

Defendant.

DECLARATION OF WILLIAM W. WICKERSHAM IN SUPPORT OF PLAINTIFFS' MOTION FOR PRELIMINARY APPROVAL OF CLASS ACTION SETTLEMENT

- I, William W. Wickersham, declare as follows:
- 1. I am a resident of the United States of America, and am over the age of 18. I am the Vice President, Business Development and Client Relations for RG/2 Claims

 Administration, LLC, (herein after referred to as "RG/2"), a professional class action settlement services provider. I prepared this declaration at the request of Plaintiffs' counsel to file in support of the motion for preliminary approval. I have personal knowledge of the facts herein, and, if called upon to testify, I could and would testify competently to such facts.
- 2. RG/2 has extensive experience in administering class action settlements, including direct mail services, telephone and web-based support, database management, claims processing and settlement fund distribution services for class actions of all sizes, from less than 30 class members to millions of class members. Attached hereto, as Exhibit A, is a true and correct copy of RG/2's current CV, reflecting our primary competencies as they relate to class action settlement administration.
- 3. I understand that the parties will request to appoint RG/2 as the class action settlement administrator for *Jodda Moore*, et al. v. *Independence Blue Cross*, *LLC d/b/a*

Independence Blue Cross, No. 2:23-cv-00566-KNS.

- 4. I understand that if appointed by the Court, RG/2's duties as the settlement administrator for this matter will include, but are not limited to: (i) printing, mailing and remailing (if necessary) the Notice of Settlement, and receiving Requests for Exclusion from Settlement Participants; (ii) creation of a settlement website which will act as a repository of important court documents including the notice materials and information about the status of the settlement; (iii) providing a toll free telephone number where class members are able to speak to a live representative regarding their claim and case information; (iv) handling and resolving any disputes by Excluded Individuals; (v) providing counsel weekly reports on the status of the settlement administration; (vi) processing and providing counsel copies of any objections received; (vii) preparing and submitting to Settlement Participants and government entities all appropriate tax filings and forms; (viii) computing the amount of and distributing the Settlement Payments, the service payments and Class Counsel's attorneys' fees and costs; (ix) processing and validating Requests for Exclusion; (x) establishing a QSF, as defined by the Internal Revenue Code; and (xi) calculating and remitting to the appropriate government agencies all employee payroll tax obligations arising from the settlement, and preparing and submitting filings required by law in connection with the payments required by the settlement.
- 5. In preparation of the mailing list for this case, RG/2 will perform a National Change of Address (NCOA) search in order to update the class list of addresses as accurately as possible prior to mailing. A search of this database provides updated addresses for any individual who has moved in the previous four years and notified the U.S. Postal Service of a forwarding address. This indicates to the post office that any mail pieces with a forwarding address or that cannot be delivered are to be returned to RG/2 for further processing.
- 6. With respect to item "(i)" in paragraph 4 above, when a notice packet is returned undeliverable from the post office without a forwarding address, using the social security number provided by Defendant, RG/2 will run a skip trace using Accurint, one of the most

¹ Capitalized terms not defined herein are defined in the parties' Settlement Agreement and Release.

comprehensive address databases available. Accurint, a subsidiary of LexisNexis, utilizes hundreds of different databases supplied by credit reporting agencies, public records and a variety of other national database resources. RG/2 will then re-mail the notice packet to any new addresses located as a result of this skip tracing process.

- 7. Based on my significant experience in supervising case managers on hundreds of wage and hour class action settlements, the various steps described above (NCOA search before mailing, re-mailing to forwarding addresses provided by the Post Office, skip-tracing returns via Accurint for those Notice packets returned without forwarding addresses, re-mailing to those new addresses, etc.) constitute the most effective and accepted method to locate class members in wage and hour class action settlements.
- 8. Based on the anticipated work RG/2 expects to perform in this case in connection to the tasks outlined for the anticipated 1,382 class members who worked in 10 states, RG/2 has agreed that its fee in this case will be no more than \$31,876. If additional work is performed, and additional costs are incurred, RG/2 will outline those additional costs for the Court at final approval.

I declare, under penalty of perjury under the laws of the State of Pennsylvania that the foregoing is true and correct. Executed on May 1, 2024, in Wilton, CT.

WILLIAM W. WICKERSHAM

Will and

Exhibit A





SETTING A NEW STANDARD IN CLASS ACTION CLAIMS ADMINISTRATION

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Class Action Experience High-Quality Service at Competitive Rates

RG/2 Claims seasoned professionals utilize their vast class action experience, tax and financial management resources to deliver high-quality service at competitive rates.

RG/2 Claims is a boutique class action claims administration firm with a nationwide presence founded by seasoned class action practitioners and highly credentialed tax professionals. Our leadership team has a collective 100 years' experience working in the field of class action litigation and settlement administration to leverage for the benefit of counsel. Our team of driven class action attorneys, highly credentialed CPAs and forensic accountants approach each matter with a personal goal to shepherd the settlement through the process from settlement negotiations through final approval. Our personal attention and care ensures that the administration is handled in a seamless matter that allows counsel to proceed with the knowledge and confidence that their settlement will receive the attention and care that they demand. In addition, our operations and IT personnel bring individualized innovations to each engagement, driving the notice and settlement administration to conclusion. We have the experience to handle large settlements with the personal attention and care expected from a boutique firm.

RG/2 Claims recognizes that cutting-edge technology is the key to efficient and reliable claim processing. Our IT Group, including an experienced web design team, enables RG/2 Claims to employ technologies used to enhance accuracy, efficiency and interaction of all participants in the claims process. Our approach focuses on analysis of case needs, development of solutions to maximize resources and reduce costs through accurate and efficient data collection and entry, and ongoing maintenance and support. Throughout the entire claims process, our goal is to (1) optimize completeness, accuracy and efficiency of the data management system, including online integration; (2) validate critical fields and data; and (3) track opt-outs and claimant responses. RG/2 Claims' proprietary database application provides a single source for managing the entire claims administration process and expediting decision making and resource management. From the initial mailing through distribution of settlement funds and reconciliation of distributed payments, RG/2 Claims' CLEVerPay® system centralizes data, facilitating information sharing and efficient communication.



Cutting-Edge Technology and Skilled Resources

The CLEVerPay® System: A proprietary and revolutionary application developed exclusively by RG/2 Claims.

At RG/2 Claims, we developed a proprietary and customizable database with the goal of providing single-source management throughout the claims administration process, expediting decision making and resource management.

From the initial mailing through distribution of settlement funds and reconciliation of payments, RG/2 Claims' CLEVerPay® system centralizes the entire process while providing information sharing and communications solutions.

Our CLEVerPay® system is a robust and user-friendly resource that can be easily customized to meet your administration and distribution needs. We recognize how essential it is for data to be clean, centralized and readily accessible. RG/2 Claims' CLEVerPay® system has the capacity to assimilate and analyze large amounts of raw data from multiple inputs, to convert that raw data into useful information and to distribute the useful information in a variety of formats.

The integration of these elements results in timely and accurate distribution of secure payments generated from RG/2 Claims' single-source CLEVerPay® system.

For more information, please visit our website to download our CLEVerPay® System Datasheet at: http://www.rg2claims.com/pdf/cleverPayDatasheet.pdf.





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Full Life-Cycle Support for Your Class Action With You Every Step of the Way

Whether engaged as a court-appointed settlement administrator, claims agent or disbursing agent, RG/2 Claims offers a complete range of claims, settlement administration and investment management services, including but not limited to:

PROFESSIONAL CASE MANAGEMENT CONSULTING

RG/2 Claims provides custom pre-settlement consultation and highly personalized attention throughout the life cycle of settlement administration. Each retention begins with an in-depth consultation concerning the specific needs of the case. Our professionals routinely and proactively identify administrative concerns and identify and propose solutions that avoid delay and remove unpredictability from the equation. We work through a coordinated approach involving a core of specialists that are intimately familiar with the case entrusted to our care. Our retentions result in effective and efficient solutions and greater peace of mind for busy lawyers.

NOTIFICATION PLANNING AND CAMPAIGNS

Whether routine or innovative, RG/2 Claims designs cost-effective and thorough notification plans that will suit your budget whether the settlement is national in scope or highly localized. RG/2 Claims guides you through the array of notice publication options at your disposal in a variety of media formats.

WEBSITE DESIGN

RG/2 Claims can assist in the design and hosting of a website specific to the client's needs to allow for document posting, as well as pertinent information and deadlines about the case. RG/2 Claims can also provide various options for claims filing, which includes an online portal that allows claimants to submit their claims and supporting documentation through the website.

CLAIMS PROCESSING

RG/2 Claims utilizes a proprietary and customizable database that provides a single-source management tool throughout the claims administration process, expediting decision making and resource management. RG/2 Claims' proprietary and sophisticated CLEVerPay® system centralizes the entire process while providing information sharing and communications solutions, from the initial mailing through distribution of settlement funds and reconciliation of payments.

DISTRIBUTION AND TAX SERVICES

RG/2 Claims' in-house tax, accounting and financial services professionals provide disbursement services, including management of checking, sweep, escrow and related cash accounts, as well as non-cash assets, such as credits, gift cards, warrants and stock certificates. RG/2 Claims' in-house CPAs provide a broad array of accounting services, including securing private letter rulings from the IRS regarding the tax reporting consequences of settlement payments, the preparation of settlement fund tax returns and the preparation and issuance of IRS Forms 1099 and W-2.

Range of Services Offering Unparalleled Value

RG/2 offers a range of quality value-added services for your class action administration.

SECURITIES

RG/2 Claims' highly experienced team uses its various resources to locate beneficial holders of securities, including working with the Depository Trust Company and a proprietary list of nominee firms to identify and mail notices to the class. With RG/2 Claims' CLEVerPay system, claims are processed efficiently and accurately using our proprietary damage grid that calculates class member damages in accordance with a broad array of complex plans of allocation. Claims are automatically flagged through a validation process so RG/2 Claims can communicate with class members concerning their claims and can assist them in filing claims that are complete and properly documented. Once ready for distribution, RG/2 Claims conducts an audit of the claims to insure against calculation errors and possible fraudulent claims. Once the audit is completed, RG/2 Claims calculates distribution amounts for eligible class members in accordance with the plan of allocation and issues checks and any applicable tax documents. RG/2 Claims is also often called upon to act as the Escrow Agent for the Settlement Fund, investing the funds and filing all required tax returns.

ANTITRUST

Because of the high-dollar settlements involved in most antitrust cases and potential large recoveries on behalf of class members, RG/2 Claims understands the importance of accuracy and attention to detail for these cases. RG/2 Claims works with counsel to arrive at the best possible plan to provide notice to the class. With RG/2 Claims' CLEVerPay system, claims filed with a large volume of data, which is common in an antitrust case, can be quickly and easily uploaded into our database for proper auditing. Our highly-trained staff consults with counsel to apply an audit plan to process claims in an efficient manner while ensuring that all claims meet class guidelines. Once ready for distribution, RG/2 Claims calculates check amounts for eligible class members in accordance with the plan of allocation and will issue checks (including wire transfers for large distributions) as well as any necessary tax documents. RG/2 Claims is also available to act as the Escrow Agent for the Settlement Fund, investing the funds and filing all required tax returns.

EMPLOYMENT

With an experienced team of attorneys, CPAs, damage experts and settlement administrators, RG/2 Claims handles all aspects of complex employment settlements, including collective actions, FLSA, gender discrimination, wage-and-hour and, in particular, California state court class and PAGA settlements. RG/2 Claims utilizes technological solutions to securely receive and store class data, parse data for applicable employment information, personalize consents forms or claim forms, collect consents or claims electronically, calculate settlement amounts and make payments through our proprietary CLEVerPay system. Our proprietary database also allows for up-to-the-minute statistical reporting for returned mail, consents or claims received and exclusions submitted. Our CPAs concentrate on withholding and payroll issues and IRC section 468(B) compliance and reporting. Customizable case-specific websites allow for online notification and claims filing capabilities. With Spanish/English bilingual call center representatives on-staff, class members are provided immediate attention to their needs.

CONSUMER

RG/2 Claims handles a wide range of complex consumer matters with notice dissemination to millions of class members and with settlements involving cash, coupons, credits and gift cards. Our experienced claims administrators are available to provide guidance on media, notice and distribution plans that are compliant with the Class Action Fairness Act and the state federal rules governing notice, and that are most beneficial to the class. Our proprietary CLEVerPay system provides a secure and efficient way to track class member data, claims and payments. Integrated with our database, we can provide a user-friendly claims filing portal that will allow class members to complete a static claim form or log-in using user-specific credentials to view and submit a claim personalized just for that user. A similar online portal can be provided as a highly cost-effective method for distribution where the class member can log in to obtain coupons, vouchers or credits as their settlement award.

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Effective administration requires proactive planning and precise execution. Before we undertake any matter, we work with you to develop a specific plan for the administration of your case. The service plan is comprehensive, complete and tailored to your specific needs.

RG/2 CLAIMS PROVIDES THE SERVICES SUMMARIZED BELOW:

- Technical consultation during formulation of settlement agreement, including data collection criteria and tax consequences
- Design and development of notice and administration plan, including claim form design and layout
- Claim form and notice printing and mailing services
- Dedicated claimant email address with monitoring and reply service
- Calculation and allocation of class member payments
- Claim form follow-up, including issuing notices to deficient and rejected claims
- Mail forwarding
- Claimant locator services
- Live phone support for claimant inquiries and requests
- Claim form processing
- Claim form review and audit
- Check printing and issuance
- Design and hosting of website access portals
- Online claim receipt confirmation portal
- Ongoing technical consultation throughout the life cycle of the case
- Check and claim form replacement upon request

WE ALSO PROVIDE THE FOLLOWING OPTIONAL SERVICES:

- Periodic status reporting
- Customized rapid reporting on demand
- Issue reminder postcards
- Consultation on damage analyses, calculation and valuation
- Interpretation of raw data to conform to plan of allocation
- Issue claim receipt notification postcards
- Online portal to provide claims forms, status and contact information
- Dedicated toll-free claimant assistance line
- Evaluation and determination of claimant disputes
- Opt-out/Objection processing
- Notice translation
- Integrated notice campaigns, including broadcast, print and e-campaigns
- Pre-paid claim return mail envelope service
- Web-based claim filing
- 24/7 call center support
- Damage measurement and development of an equitable plan of allocation

WE ALSO PROVIDE CALCULATION AND WITHHOLDING OF ALL REQUIRED FEDERAL AND STATE TAX PAYMENTS, INCLUDING:

- Individual class member payments
- Qualified Settlement Fund (QSF) tax filings
- Employment tax filings and remittance
- Generation and issuance of W-2s and 1099s
- Integrated reporting and remittance services, as well as client-friendly data reports for self-filing

Don't see the service you are looking for? Ask us. We will make it happen.



FOR MORE INFORMATION, PLEASE CONTACT:

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WWW.RG2CLAIMS.COM



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